

CITY OF BELLEVILLE
10-Year Capital Plan - Inflated
(\$000's)

	Approved 2025 Total	Draft Budget 2026 Total	Forecast 2027 Total	Forecast 2028 Total	Forecast 2029 Total	Forecast 2030 Total	Forecast 2031 Total	Forecast 2032 Total	Forecast 2033 Total	Forecast 2034 Total	Forecast 2035 Total
INFRASTRUCTURE											
Combined Services											
Asset maintenance & Replacement	10,875	5,950	16,341	23,842	32,945	28,387	21,457	33,362	18,309	20,137	6,964
<i>Transportation</i>	5,329.0	3,020.0	8,248.1	12,916.9	16,528.2	13,672.1	10,788.8	16,774.6	9,251.7	10,068.5	3,482.0
<i>Water</i>	3,495.0	1,465.0	4,046.3	5,933.7	8,208.3	7,936.8	5,334.3	8,293.7	4,528.8	5,034.3	1,741.0
<i>Wastewater</i>	2,051.0	1,465.0	4,046.3	4,991.8	8,208.3	6,778.1	5,334.3	8,293.7	4,528.8	5,034.3	1,741.0
<i>Stormwater</i>											
New Asset Acquisition & Development	5,000	2,965	68,475	215	1,117	9,849	23,441	12,472	906	37,052	20,196
<i>Transportation</i>	4,000.0	1,787.5	42,796.9	107.6	1,116.8	5,503.6	13,824.1	6,235.9	452.9	26,312.4	10,097.9
<i>Water</i>	500.0	573.0	11,412.5	53.8	-	2,172.5	4,808.4	3,117.9	226.4	5,202.1	5,048.9
<i>Wastewater</i>	500.0	604.5	14,265.6	53.8	-	2,172.5	4,808.4	3,117.9	226.4	5,537.7	5,048.9
<i>Stormwater</i>	-	-	-	-	-	-	-	-	-	-	-
Total Combined Services	15,875	8,915	84,816	24,058	34,062	38,235	44,898	45,834	19,215	57,189	27,160
Transportation Services											
Asset maintenance & Replacement	12,430	6,900	5,424	29,738	17,568	28,843	12,756	13,030	25,363	17,454	13,220
Major Road Reconstruction	1,480	800	-	10,764	9,493	20,276	1,443	686	12,939	-	-
Surface Treatment / Road resurfacing	4,250	4,350	4,849	4,282	5,057	5,442	5,664	6,106	6,346	8,461	6,673
Bridge/Culvert Rehabilitation	6,250	1,150	104	14,209	2,513	2,607	5,109	5,675	5,499	8,390	5,919
Traffic / Pedestrian services	450	600	471	483	505	518	541	564	578	603	628
New Asset Acquisition & Development	1,550	6,600	1,401	2,260	2,345	116	1,923	1,995	2,717	134	23,539
Major roads	-	-	-	2,153	2,234	-	1,803	1,871	2,588	-	23,399
Traffic / Pedestrian services	1,550	6,600	1,401	108	112	116	120	125	129	134	139
Total Transportation Services	13,980	13,500	6,825	31,998	19,913	28,959	14,680	15,026	28,080	17,588	36,759
Storm Water Services											
Asset Maintenance & Replacement	-	110	-	-	-	-	-	-	-	-	-
Stormwater linear	-	110	-	-	-	-	-	-	-	-	-
New Asset Acquisition & Development	160	-	-	-	-	-	-	-	-	-	-
Stormwater (Mains & Ponds)	160	-	-	-	-	-	-	-	-	-	-
Total Storm Water Services	160	110	-	-	-	-	-	-	-	-	-
City Facilities/Parks											
Asset maintenance & Replacement	4,631	4,015	6,173	8,916	21,614	5,532	7,107	13,772	8,795	7,785	39,643
Transportation Services	150	63	237	176	682	335	374	434	220	201	231
Community Services	4,285	2,755	3,365	3,477	3,649	3,953	6,050	7,464	6,130	4,886	38,674
Transit	26	306	348	964	623	496	329	1,933	-	360	136
Parks	90	711	1,437	3,726	2,099	742	350	3,433	2,075	2,239	441
Fire	-	180	787	573	14,561	6	4	509	369	98	160
Economic Development	80	-	-	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-	-	-	-	-
New Asset Acquisition & Development	1,775	840	1,819	5,227	2,433	3,382	3,941	15	-	-	-
New Parks	1,642	800	1,819	5,227	2,433	3,382	3,941	15	-	-	-
Harbours	115	40	-	-	-	-	-	-	-	-	-
Community Services	18	-	-	-	-	-	-	-	-	-	-
Total City Facilities/Parks	6,406	4,855	7,992	14,143	24,046	8,914	11,048	13,787	8,795	7,785	39,643

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<u>Fleet & Equipment (Excluding Water Operations)</u>											
Asset maintenance & Replacement	3,287	11,510	2,723	6,507	6,251	6,188	11,709	8,089	11,079	7,834	548
Building Services	-	-	36	108	-	64	-	-	-	-	-
Transportation Services	2,055	3,365	661	1,440	1,838	1,591	2,076	1,385	1,570	47	-
Community Services	50	250	270	269	-	290	-	491	323	121	-
Harbours	-	-	-	461	-	29	1,974	-	-	-	-
Transit	-	3,935	185	3,229	3,350	3,476	3,606	4,085	4,238	4,027	-
Parks	611	1,385	646	254	793	315	870	113	735	-	-
Fire	571	2,400	283	280	95	249	3,007	1,348	4,038	3,464	373
General	-	175	175	175	175	175	175	175	175	175	175
Waste Management	-	-	467	291	-	-	-	493	-	-	-
New Asset Acquisition & Development	1,091	121	-	-	-	-	-	-	-	-	-
Building Services	700	-	-	-	-	-	-	-	-	-	-
Transportation Services	180	80	-	-	-	-	-	-	-	-	-
Parks	211	41	-	-	-	-	-	-	-	-	-
Total Fleet (Excl. Water Operations)	4,378	11,631	2,723	6,507	6,251	6,188	11,709	8,089	11,079	7,834	548
<u>Information Technology</u>											
Asset maintenance & Replacement	400	511	599	555	390	678	586	323	313	414	337
Equipment replacement program	400	511	599	555	390	678	586	323	313	414	337
New Asset Acquisition & Development	850	70	200	200	1,300	-	-	-	50	-	-
New IT infrastructure and software	850	70	200	200	1,300	-	-	-	50	-	-
Total Information Technology	1,250	581	799	755	1,690	678	586	323	363	414	337
<u>Library</u>											
Asset maintenance & Replacement	-	69	-	-	-	-	-	-	-	-	-
New Asset Acquisition & Development	-	-	-	-	-	-	-	-	-	-	-
Total Library	-	69	-	-	-	-	-	-	-	-	-
<u>POLICE</u>											
Asset maintenance & Replacement	1,093	513	4,092	2,380	929	1,840	692	1,941	814	773	2,345
New Asset Acquisition & Development	-	682	43	46	165	79	155	48	138	217	96
Total Police	1,093	1,195	4,135	2,426	1,094	1,919	848	1,989	952	990	2,442

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Water Services											
Asset Maintenance & Replacement	4,120	8,462	6,470	3,788	1,747	6,316	949	2,790	9,250	9,733	3,220
Watermain Rehab / Replace / Reline	2,275	2,160	1,169	1,790	578	601	502	1,927	1,623	1,351	2,955
Water Plant & Pump Stations	1,040	3,543	2,143	304	83	5,072	44	489	7,006	8,140	14
Waster Distribution	180	180	187	194	201	209	216	224	233	242	251
Fleet & Equipment	25	215	638	81	37	301	186	150	388	-	-
Information Technology	600	2,364	2,333	1,420	847	133	-	-	-	-	-
New Asset Acquisition & Development	572	-	3,186	1,615	558	-	14,726	-	-	-	-
Major Watermains	-	-	2,045	-	-	-	-	-	-	-	-
Buildings	-	-	1,141	1,615	558	-	14,726	-	-	-	-
Fleet & Equipment	572	-	-	-	-	-	-	-	-	-	-
Total Water Services (excl Combined Services)	4,692	8,462	9,656	5,403	2,305	6,316	15,675	2,790	9,250	9,733	3,220
Wastewater Services											
Asset Maintenance & Replacement	5,625	6,066	6,529	8,928	6,372	7,853	12,809	8,807	5,931	2,531	3,529
Wastewater Main Rehab / Replace / Reline	2,100	2,160	2,739	1,494	1,121	1,474	896	1,280	454	-	-
Treatment Plant & Pump Stations	3,500	3,375	3,539	6,971	3,835	5,425	11,141	6,806	5,187	2,114	3,529
Information Technology	-	416	251	333	331	954	532	534	-	417	-
Fleet & Equipment	25	115	-	130	1,086	-	240	187	290	-	-
New Asset Acquisition & Development	228	-	-	-	-	454	420	87,256	1,113	805	-
Major Wastewater Mains	-	-	-	-	-	-	-	-	-	-	-
Facilities	-	-	-	-	-	374	-	86,882	-	-	-
Information Technology	-	-	-	-	-	80	420	374	1,113	805	-
Fleet & Equipment	228	-	-	-	-	-	-	-	-	-	-
Total Wastewater Services (Excl Combined Services)	5,853	6,066	6,529	8,928	6,372	8,307	13,229	96,063	7,044	3,336	3,529
Parking Services											
Asset Maintenance & Replacement	-	-	52	54	96	177	181	237	357	134	126
Parking facilities/equipment	-	-	52	54	96	177	181	237	357	134	126
New Asset Acquisition & Development	-	80	-	-	-	-	-	-	-	-	-
Parking facilities/equipment	-	80	-	-	-	-	-	-	-	-	-
Total Parking Services	-	80	52	54	96	177	181	237	357	134	126
GRAND TOTAL	\$ 53,687	\$ 55,464	\$ 123,525	\$ 94,271	\$ 95,830	\$ 99,693	\$ 112,855	\$ 184,138	\$ 85,136	\$ 105,003	\$ 113,764

Capital Plan Breakdown by Area Above (incl Combined Services)

Taxation	\$ 36,596	\$ 36,748	\$ 73,517	\$ 68,854	\$ 70,640	\$ 65,833	\$ 63,484	\$ 62,225	\$ 58,975	\$ 70,992	\$ 93,309
Water	8,687	10,500	25,115	11,390	10,514	16,425	25,818	14,201	14,005	19,969	10,010
Wastewater	8,404	8,136	24,841	13,973	14,580	17,258	23,372	107,475	11,800	13,908	10,319
Parking	-	80	52	54	96	177	181	237	357	134	126
Total	53,687	55,464	123,525	94,271	95,830	99,693	112,855	184,138	85,136	105,003	113,764

Capital Plan Funding

Reserve Funds	34,117	33,267	38,802	59,598	60,650	62,153	49,821	68,351	55,868	52,616	22,056
Development Charges	245	1,723	9,304	7,853	4,286	2,337	29,312	28,194	2,689	19,465	33,051
Grants/Other	14,325	18,574	10,965	14,161	13,562	12,362	12,110	12,717	13,352	14,019	13,293
Debt	5,000	1,900	64,454	12,659	17,332	22,841	21,612	74,876	13,227	18,903	45,364
Total	53,687	55,464	123,525	94,271	95,830	99,693	112,855	184,138	85,136	105,003	113,764

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CITY OF BELLEVILLE
10-Year Capital Plan (\$000s) - Inflated
Project Listing - Maintenance & Replacement

SERVICE AREA	PROJECT	2025 APPROVED BUDGET	2026 DRAFT BUDGET	2027 FORECAST	2028 FORECAST	2029 FORECAST	2030 FORECAST	2031 FORECAST	2032 FORECAST	2033 FORECAST	2034 FORECAST	2035 FORECAST	TOTAL 2026-2035
Combined Services - Reconstruction	21-1.004 - South Foster Ave - Dundas St E to Keegan Pkwy	-	200	-	7,535	-	-	-	-	-	-	-	7,735
Combined Services - Reconstruction	22-1.005 - Foster Ave. - Dundas to Pine (Originally 'Victoria Ave. to Pine St.')	-	200	52	-	13,960	-	-	-	-	-	-	14,212
Combined Services - Reconstruction	25-1.001 - Bridge St. E - Herchimer Ave. to Haig Rd. - Watermain Replacement	5,000	5,000	-	-	-	-	-	-	-	-	-	5,000
Combined Services - Reconstruction	22-1.091 - Coleman St. (Moirs River Crossing) Trunk Watermain Replacement	-	-	-	-	-	1,159	-	125	-	-	-	1,283
Combined Services - Reconstruction	23-1.002 - Victoria Ave. - Herchimer Ave. to Haig Rd. - Watermain Replacement	-	-	-	-	7,817	8,111	-	-	-	-	-	15,928
Combined Services - Reconstruction	23-1.006 - Octavia St. (Catharine to N) and Henry St. (Octavia to Murney) - Sewer Separation	5,500	-	-	-	-	-	-	-	-	-	-	-
Combined Services - Reconstruction	Alexander Street Sewer Separation	-	-	-	54	56	5,793	-	-	-	-	-	5,903
Combined Services - Reconstruction	Ann St/Forin St - Sewer Separation and Reconstruction	-	200	10,375	-	-	-	-	-	-	-	-	10,575
Combined Services - Reconstruction	Bridge St East - Church to Herchimer - Watermain Replacement & Resurfacing	200	-	-	-	-	-	-	-	-	-	-	-
Combined Services - Reconstruction	Catharine Street - Coleman to Sidney	-	-	415	54	-	12,166	-	-	-	-	-	12,635
Combined Services - Reconstruction	Church Street Reconstruction	-	-	-	-	-	579	60	10,601	10,999	-	-	22,239
Combined Services - Reconstruction	Coleman St Reconstruction and Upgrades	-	-	52	6,997	-	-	-	-	-	-	-	7,049
Combined Services - Reconstruction	Craig St Reconstruction - North Front to North Park	-	-	208	54	2,234	-	-	-	-	-	-	2,495
Combined Services - Reconstruction	Great St James St Reconstruction	-	-	-	-	-	232	60	6,236	-	-	-	6,528
Combined Services - Reconstruction	Isabel Street - Sewer Separation	175	350	5,188	-	-	-	-	-	-	-	-	5,538
Combined Services - Reconstruction	MacDonald Ave - Dundas to Victoria	-	-	-	-	-	-	-	249	65	11,411	-	11,725
Combined Services - Reconstruction	Meadowvale & Park Lane - Watermain and Road Reconstruction	-	-	-	-	-	-	-	249	65	8,726	-	9,040
Combined Services - Reconstruction	Starling / Brassey - Sewer Separation	-	-	-	-	-	232	60	6,236	-	-	-	6,528
Combined Services - Reconstruction	George St w/m replacement - S. of Dundas	-	-	-	-	223	58	8,415	-	-	-	-	8,696
Combined Services - Reconstruction	Hariett - Boswell to N. Front incl. storm outfall on Gordon	-	-	-	-	-	-	240	62	7,117	-	-	7,419
Combined Services - Reconstruction	Pinnacle w/m replacement - All	-	-	-	1,076	56	-	9,016	9,354	-	-	-	19,502
Combined Services - Reconstruction	25-1.002 - Bridge w/m replacement - Church to Herchimer	-	-	52	8,073	8,376	-	-	-	-	-	-	16,501
Combined Services - Reconstruction	Hillside Street (changed from Patterson Street)	-	-	-	-	223	58	3,606	-	-	-	-	3,888
Combined Services - Reconstruction	Stanley Park Drive	-	-	-	-	-	-	-	249	65	-	6,964	7,278
Total Combined Services		10,875	5,950	16,341	23,842	32,945	28,387	21,457	33,362	18,309	20,137	6,964	207,695
Transportation Services - Major Road Reconstruction	25.1006 - Old Hwy 2 - Haig Rd. to Pt Anne Rd.	1,000	-	-	10,764	1,117	11,587	1,202	624	7,764	-	-	33,057
Transportation Services - Major Road Reconstruction	21-1.009 - Phillipston Rd. Reconstruction (Originally 'Phillipston Rd. - Mudcat Rd. to Bethel Rd.')	-	800	-	-	8,376	8,690	-	-	-	-	-	17,866
Transportation Services - Major Road Reconstruction	Bell Blvd - Replacement of Concrete Section	480	-	-	-	-	-	-	-	-	-	-	-
Transportation Services - Major Road Reconstruction	Putman Industrial Road, from Casey Road to Dead End	-	-	-	-	-	-	240	62	5,176	-	-	5,479
Transportation Services - Major Road Reconstruction		1,480	800	-	10,764	9,493	20,276	1,443	686	12,939	-	-	56,401

CITY OF BELLEVILLE
10-Year Capital Plan (\$000s) - Inflated
Project Listing - Maintenance & Replacement

SERVICE AREA	PROJECT	2025 APPROVED BUDGET	2026 DRAFT BUDGET	2027 FORECAST	2028 FORECAST	2029 FORECAST	2030 FORECAST	2031 FORECAST	2032 FORECAST	2033 FORECAST	2034 FORECAST	2035 FORECAST	TOTAL 2026-2035
Transportation Services - Bridge/Culvert Rehabilitation	18-1.013 - Upper Bridge Rehabilitation	4,000	-	-	-	-	-	-	-	-	-	-	-
Transportation Services - Bridge/Culvert Rehabilitation	22-1.016 - Dundas St. Bridge (Moirra River) Rehabilitation	-	750	-	9,688	-	-	-	-	-	-	-	10,438
Transportation Services - Bridge/Culvert Rehabilitation	23-1.014 - McWilliams Bridge (Blessington Rd) Replacement	2,000	-	-	-	-	-	-	-	-	-	-	-
Transportation Services - Bridge/Culvert Rehabilitation	23-1.015 - Airport Parkway Culvert Replacement	250	-	-	-	-	-	-	-	-	-	-	-
Transportation Services - Bridge/Culvert Rehabilitation	Reid St. Culvert Rehabilitation & Cannifton Rd. Culvert Replacement	-	200	52	4,306	-	-	-	-	-	-	-	4,558
Transportation Services - Bridge/Culvert Rehabilitation	Annual Bridge Rehab - structure to be determined	-	-	-	-	-	-	240	62	5,435	336	5,919	11,992
Transportation Services - Bridge/Culvert Rehabilitation	Bethel Rd. Culvert (Str. 46) - Replacement	-	-	-	215	56	2,317	-	-	-	-	-	2,588
Transportation Services - Bridge/Culvert Rehabilitation	Blessington Road Culvert (Str. 50) - Replacement	-	200	52	-	2,234	-	-	-	-	-	-	2,485
Transportation Services - Bridge/Culvert Rehabilitation	Moirra Street Bridge (Str. 58) - Replacement	-	-	-	-	-	-	-	624	65	8,055	-	8,743
Transportation Services - Bridge/Culvert Rehabilitation	Wallbridge Loyalist Road Culvert (Str. 38) - Repairs/Rehabilitation	-	-	-	-	223	58	4,808	-	-	-	-	5,090
Transportation Services - Bridge/Culvert Rehabilitation	Zion Rd. Culverts (Str. 42 and Str. 43) and Bryant Crescent Culvert (Str. 49) - Repairs/Rehabilitation	-	-	-	-	-	232	60	4,989	-	-	-	5,281
Transportation Services - Bridge/Culvert Rehabilitation		6,250	1,150	104	14,209	2,513	2,607	5,109	5,675	5,499	8,390	5,919	51,175
Transportation Services - Asphalt Resurfacing	Resurfacing Program	2,200	2,200	2,535	1,980	2,760	2,943	3,055	3,395	3,454	3,515	946	26,784
Transportation Services - Reclamite	Pavement Sealing Program	500	600	685	548	405	472	469	482	531	2,470	-	6,662
Transportation Services - Shave and Pave	Shave and Pave	1,550	1,550	1,629	1,754	1,892	2,027	2,141	2,229	2,362	2,475	5,727	23,785
Transportation Services - Shave and Pave		4,250	4,350	4,849	4,282	5,057	5,442	5,664	6,106	6,346	8,461	6,673	57,230
Transportation Services - Sidewalk Rehabilitations	Sidewalk Repair Program	300	300	311	323	335	348	361	374	388	403	418	3,560
Transportation Services - Sidewalk Rehabilitations	Great St James Stair Replacement	-	150	-	-	-	-	-	-	-	-	-	150
Transportation Services - Signalized Intersections	Intersection Improvement Program	150	150	160	160	170	170	180	190	190	200	210	1,780
Transportation Services - Traffic / Sidewalk Rehabilitations		450	600	471	483	505	518	541	564	578	603	628	5,490
Total Transportation Services		12,430	6,900	5,424	29,738	17,568	28,843	12,756	13,030	25,363	17,454	13,220	170,296
Stormwater Services - Stormwater	SW Collection & Conveyance Linear Networks	-	110	-	-	-	-	-	-	-	-	-	110
Total Stormwater Services		-	110	-	-	-	-	-	-	-	-	-	110
Water - Watermain Relining	Watermain Relining	2,275	2,160	1,169	1,790	578	601	502	1,927	1,623	1,351	2,955	14,657
Water - Water Plant & Pump Stations	Adam Street Booster Pumping Station	-	-	-	-	54	14	-	111	6,593	-	14	6,785
Water - Water Plant & Pump Stations	Belleville Water Treatment Plant	800	913	2,104	286	-	4,974	-	-	175	-	-	8,452
Water - Water Plant & Pump Stations	Bulk Water Fill Station - Sidney	190	-	-	-	1	-	-	371	-	20	-	392
Water - Water Plant & Pump Stations	Hillcrest Elevated Storage Tank and Valve Building	-	-	39	9	-	9	-	-	-	8,064	-	8,122
Water - Water Plant & Pump Stations	Pine St Pumping Station And Reservoir	50	700	-	-	28	65	-	7	-	-	-	800
Water - Water Plant & Pump Stations	Point Anne Water Treatment Plant	-	-	-	9	-	10	44	-	-	55	-	119
Water - Water Plant & Pump Stations	Water Treatment Plant Reservoir & Vent House	-	-	-	-	-	-	-	-	238	-	-	238
Water - Water Plant & Pump Stations	North Park St Pumping Station and Reservoir	-	1,590	-	-	-	-	-	-	-	-	-	1,590
Water - Water Plant & Pump Stations	Water Valves	-	340	-	-	-	-	-	-	-	-	-	340
Water - Information Technology	SCADA - Water	600	2,364	2,333	1,420	847	133	-	-	-	-	-	7,097
Water - Water Distribution	Water Meter Replacement Program	180	180	187	194	201	209	216	224	233	242	251	2,136
Water - Fleet & Equipment	Water - Fleet & Equipment	25	215	638	81	37	301	186	150	388	-	-	1,996
Total Water		4,120	8,462	6,470	3,788	1,747	6,316	949	2,790	9,250	9,733	3,220	52,725

CITY OF BELLEVILLE
10-Year Capital Plan (\$000s) - Inflated
Project Listing - Maintenance & Replacement

SERVICE AREA	PROJECT	2025 APPROVED BUDGET	2026 DRAFT BUDGET	2027 FORECAST	2028 FORECAST	2029 FORECAST	2030 FORECAST	2031 FORECAST	2032 FORECAST	2033 FORECAST	2034 FORECAST	2035 FORECAST	TOTAL 2026-2035
Wastewater - Wastewater Main Relining	Wastewater Main Relining	2,100	2,160	2,739	1,494	1,121	1,474	896	1,280	454	-	-	11,617
Wastewater - Treatment Plant & Pump Stations	Avonlough SPS	-	-	-	35	-	-	-	-	-	-	-	35
Wastewater - Treatment Plant & Pump Stations	Belleville Water Pollution Control Plant	900	1,426	3,075	1,413	3,273	5,321	10,638	5,476	4,439	2,077	1,168	38,304
Wastewater - Treatment Plant & Pump Stations	Bridge Street West SPS	-	-	-	34	-	48	235	1	14	-	-	332
Wastewater - Treatment Plant & Pump Stations	Cascade SPS	-	-	-	146	223	-	-	206	-	-	-	574
Wastewater - Treatment Plant & Pump Stations	East End SPS	-	-	144	130	74	49	-	74	542	-	-	1,013
Wastewater - Treatment Plant & Pump Stations	Dundas/Palmer SPS	-	-	-	114	-	-	3	33	-	-	711	861
Wastewater - Treatment Plant & Pump Stations	23-1.101 - Forest Hill Sewage Pumping Station Replacement	-	800	311	4,306	-	-	-	-	-	-	-	5,417
Wastewater - Treatment Plant & Pump Stations	Front Street SPS	-	179	-	707	97	-	68	505	-	-	-	1,556
Wastewater - Treatment Plant & Pump Stations	Jane Forrester Treatment Facility	-	-	7	33	15	7	36	191	86	9	1,074	1,460
Wastewater - Treatment Plant & Pump Stations	Millennium SPS	-	-	-	-	137	-	-	7	8	-	526	677
Wastewater - Treatment Plant & Pump Stations	Moira Lea SPS	-	-	1	-	16	-	-	314	99	-	2	432
Wastewater - Treatment Plant & Pump Stations	Sherwood SPS	570	-	-	52	-	-	160	1	-	28	48	289
Wastewater - Treatment Plant & Pump Stations	Symington SPS	1,030	840	-	-	-	-	-	-	-	-	-	840
Wastewater - Treatment Plant & Pump Stations	West Moira SPS	1,000	-	-	-	-	-	-	-	-	-	-	-
Wastewater - Treatment Plant & Pump Stations	Grinder Pumps - Cannifton	-	130	-	-	-	-	-	-	-	-	-	130
Wastewater - Information Technology	SCADA - Wastewater	-	416	251	333	331	954	532	534	-	417	-	3,769
Wastewater - Fleet & Equipment	Wastewater - Fleet & Equipment	25	115	-	130	1,086	-	240	187	290	-	-	2,049
Total Wastewater		5,625	6,066	6,529	8,928	6,372	7,853	12,809	8,807	5,931	2,531	3,529	69,354
Parking - Parking facilities/equipment	Parking Lot Lighting	-	-	-	-	-	-	-	-	-	56	-	56
Parking - Parking facilities/equipment	Parking Meters	-	-	52	54	56	58	60	193	65	67	70	674
Parking - Parking facilities/equipment	Parking Lot Pavement	-	-	-	-	41	119	121	44	221	11	57	613
Parking - Parking facilities/equipment	Fleet and Equipment - Parking	-	-	-	-	-	-	-	-	71	-	-	71
Total Parking		-	-	52	54	96	177	181	237	357	134	126	1,414
City Facilities/Parks - Transportation Services	Public Works Building - Ritz	-	-	135	13	491	165	15	185	-	-	22	1,026
City Facilities/Parks - Transportation Services	Public Works Building - Wallbridge	150	-	52	54	56	54	60	62	65	67	70	539
City Facilities/Parks - Transportation Services	Public Works Quonset Hut - Wallbridge	-	-	-	-	1	-	-	23	-	-	-	24
City Facilities/Parks - Transportation Services	Public Works Scale House - Wallbridge	-	-	-	2	-	-	-	22	26	-	-	50
City Facilities/Parks - Transportation Services	Public Works Vehicle Storage - Wallbridge	-	-	-	54	56	58	60	54	65	67	70	483
City Facilities/Parks - Transportation Services	Salt And Equipment Shed - Ritz	-	-	50	-	22	-	179	26	-	-	-	277
City Facilities/Parks - Transportation Services	Transportation And Operations Building	-	63	-	54	56	58	60	62	65	67	70	554
City Facilities/Parks - Community Services	Quinte Sports and Wellness Centre	1,867	1,575	1,584	1,772	1,699	1,708	1,165	2,004	1,933	2,061	2,147	17,648
City Facilities/Parks - Community Services	City Hall	421	286	300	471	484	512	470	535	544	696	614	4,911
City Facilities/Parks - Community Services	City Hall - Accomodation of Office Space, 2nd Floor	-	220	-	-	-	-	-	-	-	-	-	220
City Facilities/Parks - Community Services	City Professional Building (Storam)	-	23	181	130	-	18	30	378	-	528	85	1,375
City Facilities/Parks - Community Services	DI Storey, Pinnacle Playhouse	-	-	-	-	28	127	30	175	273	257	112	1,001
City Facilities/Parks - Community Services	Foster Ward Community Centre	16	13	27	176	127	-	167	476	26	-	3	1,013
City Facilities/Parks - Community Services	Glanmore Museum	155	-	154	6	139	579	106	624	7	-	185	1,800
City Facilities/Parks - Community Services	Hillcrest Community Centre	-	-	28	-	42	168	-	266	-	-	-	503
City Facilities/Parks - Community Services	Kinsmen Club / Outdoor Pool	-	7	186	45	48	-	34	587	-	-	232	1,139
City Facilities/Parks - Community Services	Belleville Public Library	-	63	-	82	717	639	168	469	2,256	890	186	5,470
City Facilities/Parks - Community Services	Log Cabin - Chamber Of Commerce	-	-	71	30	-	-	45	216	-	3	2	366
City Facilities/Parks - Community Services	Meyers Pier	1,246	-	-	-	-	-	-	-	-	-	-	-
City Facilities/Parks - Community Services	23-1.069 - Meyers Pier	-	-	-	-	-	-	3,005	-	647	-	34,820	38,473
City Facilities/Parks - Community Services	Parkdale Community Centre	75	-	-	98	-	-	-	117	5	-	-	221
City Facilities/Parks - Community Services	Property Section Operations Building	-	-	13	-	-	66	-	382	13	-	13	486
City Facilities/Parks - Community Services	Tennis Court Building	-	-	22	-	-	-	-	-	4	16	-	42
City Facilities/Parks - Community Services	Thurlow Community Centre	-	44	433	126	228	44	-	65	1	-	275	1,215
City Facilities/Parks - Community Services	Centennial (Rotary) Park	-	-	216	541	138	-	12	666	-	-	-	1,573
City Facilities/Parks - Community Services	Docks	155	250	-	-	-	93	817	505	421	436	-	2,522
City Facilities/Parks - Community Services	Energy Conservation Replacement Program	200	-	-	-	-	-	-	-	-	-	-	-
City Facilities/Parks - Community Services	HVAC Replacement Program	-	275	-	-	-	-	-	-	-	-	-	275
City Facilities/Parks - Community Services	Accessibility Replacement / Improvement Program	150	-	150	-	-	-	-	-	-	-	-	150
City Facilities/Parks - Economic Development	North East Industrial Park Gateway Signage	80	-	-	-	-	-	-	-	-	-	-	-
City Facilities/Parks - Transit	Transit Garage & Mechanic Shop	-	306	331	964	375	496	329	789	-	227	124	3,941
City Facilities/Parks - Transit	Transit Terminal	26	-	17	-	248	-	-	1,144	-	133	12	1,553
City Facilities/Parks - Parks	Alemite Park Washroom Building	-	13	57	14	127	41	-	429	7	84	-	773
City Facilities/Parks - Parks	Corby Park Storage	-	-	-	-	-	-	-	-	-	-	9	-

CITY OF BELLEVILLE
10-Year Capital Plan (\$000s) - Inflated
Project Listing - Maintenance & Replacement

SERVICE AREA	PROJECT	2025 APPROVED BUDGET	2026 DRAFT BUDGET	2027 FORECAST	2028 FORECAST	2029 FORECAST	2030 FORECAST	2031 FORECAST	2032 FORECAST	2033 FORECAST	2034 FORECAST	2035 FORECAST	TOTAL 2026-2035
City Facilities/Parks - Parks	Mary Anne Sills Park - Field House	-	-	-	-	10	-	-	-	104	-	-	114
City Facilities/Parks - Parks	Mary Anne Sills Park - Parks Storage	-	-	-	-	20	-	-	-	-	-	-	20
City Facilities/Parks - Parks	Mary Anne Sills Park - Timing Tower	-	-	-	-	-	4	-	11	-	-	4	19
City Facilities/Parks - Parks	North Park - Carpenter Shop And Storage	-	-	-	-	147	60	22	143	-	-	-	372
City Facilities/Parks - Parks	North Park - Greenhouses	-	-	20	13	67	-	9	54	-	38	-	201
City Facilities/Parks - Parks	North Park - Park Services Building	33	18	78	81	84	87	93	88	86	101	104	819
City Facilities/Parks - Parks	Parkdale Splash Pad Building	-	-	-	-	-	-	-	-	-	22	-	22
City Facilities/Parks - Parks	Quinte Exhibition Grandstand	-	23	-	-	-	-	-	-	-	-	-	23
City Facilities/Parks - Parks	Riverside Park Washroom Building	-	13	151	18	110	-	-	290	-	-	25	606
City Facilities/Parks - Parks	South George Street Canteen	33	-	274	41	150	3	30	538	-	319	-	1,355
City Facilities/Parks - Parks	Thurlow Park Washrooms	-	-	26	46	-	29	-	-	-	-	47	147
City Facilities/Parks - Parks	Thurlow Storage And Washrooms	-	38	-	-	-	-	-	-	-	-	-	38
City Facilities/Parks - Parks	Victoria Harbour Washroom Building	24	-	-	-	-	22	178	20	-	-	39	259
City Facilities/Parks - Parks	West Zwicks Island - Hilltop Pavilion	-	-	-	-	-	3	-	99	-	-	-	102
City Facilities/Parks - Parks	West Zwicks Island - Lions Pavilion	-	12	-	-	24	-	-	-	135	-	-	171
City Facilities/Parks - Parks	West Zwicks Island - Washroom Building #1	-	-	-	325	655	-	-	203	741	146	-	2,069
City Facilities/Parks - Parks	West Zwicks Island - Washroom Building #2	-	-	-	-	-	-	-	-	-	-	18	18
City Facilities/Parks - Parks	Canniff Mills Park	-	-	-	-	-	-	-	-	485	-	-	485
City Facilities/Parks - Parks	Centennial (Rotary) Park	-	-	-	-	195	-	-	78	-	-	-	273
City Facilities/Parks - Parks	Churchill Heights Park	-	175	-	-	-	-	-	-	-	-	-	175
City Facilities/Parks - Parks	Clarence Bird Park	-	-	-	-	-	-	-	-	421	-	-	421
City Facilities/Parks - Parks	General Parks Assets	-	-	172	215	17	17	18	36	82	20	21	599
City Facilities/Parks - Parks	George Ellis Athletic Field	-	-	-	-	-	4	-	-	-	-	-	4
City Facilities/Parks - Parks	Kinsmen Park	-	-	-	-	-	-	-	-	-	436	-	436
City Facilities/Parks - Parks	Kiwanis East Bayshore	-	-	348	-	-	-	-	31	-	201	-	580
City Facilities/Parks - Parks	Mary-Ann Sills Park	-	-	-	1,932	-	-	-	-	-	-	-	1,932
City Facilities/Parks - Parks	Morris Drive Parkette	-	-	311	-	-	-	-	-	-	-	-	311
City Facilities/Parks - Parks	Orchard Drive Park	-	-	-	135	-	-	-	-	-	-	-	135
City Facilities/Parks - Parks	Parkdale Veterans Park	-	-	-	-	-	-	-	69	-	-	-	69
City Facilities/Parks - Parks	Potters Creek Park	-	-	-	-	-	-	-	-	-	403	-	403
City Facilities/Parks - Parks	Riverside Park - East	-	-	-	-	-	-	-	93	-	-	-	93
City Facilities/Parks - Parks	Riverside Park - West	-	-	-	807	-	-	-	-	-	-	-	807
City Facilities/Parks - Parks	Robin Jefferies Park	-	-	-	-	363	52	-	-	-	-	-	415
City Facilities/Parks - Parks	Stanley Park	-	-	-	-	-	-	-	61	-	-	-	61
City Facilities/Parks - Parks	Thurlow Park	-	175	-	-	-	-	-	31	-	369	-	575
City Facilities/Parks - Parks	Tom Gavey Alemitte Park	-	125	-	-	112	-	-	47	-	-	-	283
City Facilities/Parks - Parks	Victoria Park	-	-	-	-	-	-	-	35	-	-	-	35
City Facilities/Parks - Parks	West Hill Green Space	-	-	-	-	-	319	-	189	-	-	-	508
City Facilities/Parks - Parks	West Park Village Park	-	-	-	-	-	-	-	-	-	-	174	174
City Facilities/Parks - Parks	Zwicks Park	-	-	-	-	17	-	-	788	13	-	-	818
City Facilities/Parks - Parks	Parks Trail Lighting	-	100	-	100	-	100	-	100	-	100	-	500
City Facilities/Parks - Parks	Parks and Open Spaces - Structures	-	20	-	-	-	-	-	-	-	-	-	20
City Facilities/Parks - Fire	Fire Hall #1	-	35	54	-	-	6	-	504	219	-	122	940
City Facilities/Parks - Fire	Fire Hall #2	-	-	519	538	14,518	-	-	-	-	-	-	15,575
City Facilities/Parks - Fire	Fire Hall #3	-	97	206	35	8	-	-	-	151	-	-	497
City Facilities/Parks - Fire	Fire Hall #4	-	47	-	-	25	-	4	5	-	-	-	82
City Facilities/Parks - Fire	Fire Hall #5	-	-	8	-	10	-	-	-	-	98	38	155
Total City Facilities/Parks		4,631	4,015	6,173	8,916	21,614	5,532	7,107	13,772	8,795	7,785	39,643	123,351

CITY OF BELLEVILLE
10-Year Capital Plan (\$000s) - Inflated
Project Listing - Maintenance & Replacement

SERVICE AREA	PROJECT	2025 APPROVED BUDGET	2026 DRAFT BUDGET	2027 FORECAST	2028 FORECAST	2029 FORECAST	2030 FORECAST	2031 FORECAST	2032 FORECAST	2033 FORECAST	2034 FORECAST	2035 FORECAST	TOTAL 2026-2035
Fleet - Building Services	Fleet and Equipment - Building Services	-	-	36	108	-	64	-	-	-	-	-	208
Fleet - Transportation Services	Fleet and Equipment - TOS	2,055	3,365	661	1,440	1,838	1,591	2,076	1,385	1,570	47	-	13,974
Fleet - Community Services	Fleet and Equipment - Recreation and Arenas	50	250	270	269	-	290	-	491	323	121	-	2,014
Fleet - Community Services	Fleet and Equipment - Harbours	-	-	-	461	-	29	1,974	-	-	-	-	2,464
Fleet - Transit	Mobility Buses	-	975	185	-	-	-	-	344	356	-	-	1,860
Fleet - Transit	Conventional Buses	-	2,960	-	3,229	3,350	3,476	3,606	3,742	3,882	4,027	-	28,273
Fleet - Parks	Fleet and Equipment - Parks	611	1,385	646	254	793	315	870	113	735	-	-	5,110
Fleet - Fire	Light Vehicles - Fire	255	85	88	280	95	197	-	94	-	-	-	838
Fleet - Fire	Fire Equipment	316	375	-	-	-	52	-	32	26	2,148	373	3,007
Fleet - Fire	Boats and Trailers	-	40	195	-	-	-	2	-	-	-	-	237
Fleet - Fire	Pumper - Rural	-	1,900	-	-	-	-	-	-	1,165	-	-	3,065
Fleet - Fire	Aerials	-	-	-	-	-	-	3,005	-	2,847	-	-	5,852
Fleet - Fire	Pumper - Urban	-	-	-	-	-	-	-	1,222	-	1,316	-	2,538
Fleet - Various Tools & Equipment	Various Tools and Equipment	-	175	175	175	175	175	175	175	175	175	175	1,750
Fleet - Waste Management	Landfill Fleet and Equipment	-	-	467	291	-	-	-	493	-	-	-	1,250
Total Fleet		3,287	11,510	2,723	6,507	6,251	6,188	11,709	8,089	11,079	7,834	548	72,439
Information Technology - Equipment replacement program	End User Device (Desktop And Laptop) Replacement Program	150	141	146	252	157	163	197	176	182	189	196	1,801
Information Technology - Equipment replacement program	Network, Services, And Switches - Various Locations	250	370	453	303	233	514	390	147	131	225	141	2,906
Total Information Technology		400	511	599	555	390	678	586	323	313	414	337	4,707
Total Library		-	69	-	-	-	-	-	-	-	-	-	69
Total Police		1,093	513	4,092	2,380	929	1,840	692	1,941	814	773	2,345	16,321
Grand Total - Maintenance & Replacement		42,461	44,106	48,401	84,708	87,912	85,813	68,248	82,352	80,212	66,795	69,933	718,481

Project Listing - New Acquisitions

[illegible]

CITY OF BELLEVILLE
10-Year Capital Plan (\$000s) - Inflated
Project Listing - New Acquisitions

SERVICE AREA	PROJECT	2025 APPROVED BUDGET	2026 DRAFT BUDGET	2027 FORECAST	2028 FORECAST	2029 FORECAST	2030 FORECAST	2031 FORECAST	2032 FORECAST	2033 FORECAST	2034 FORECAST	2035 FORECAST	TOTAL 2026-2035
City Facilities/Parks - Parks	Baseball Diamonds	-	-	1,057	558	-	-	-	-	-	-	-	1,615
City Facilities/Parks - Parks	Rectangular Fields - Land Acquisition	-	-	-	4,669	-	-	-	-	-	-	-	4,669
City Facilities/Parks - Parks	Rectangular Fields - Construction	-	-	-	-	2,075	-	-	-	-	-	-	2,075
City Facilities/Parks - Parks	Tennis and Pickleball Courts	-	-	-	-	-	3,071	-	-	-	-	-	3,071
City Facilities/Parks - Parks	Emerging Sports	-	-	160	-	345	-	186	-	-	-	-	690
City Facilities/Parks - Parks	Basketball Courts	-	-	323	-	-	-	-	-	-	-	-	323
City Facilities/Parks - Parks	Bird Park - Phase 2	-	800	-	-	-	-	-	-	-	-	-	800
City Facilities/Parks - Parks	Clifford Sonny Belch	1,000	-	-	-	-	-	-	-	-	-	-	-
City Facilities/Parks - Parks	Playgrounds	-	-	175	-	-	298	-	-	-	-	-	473
City Facilities/Parks - Parks	Parks Seating Areas	-	-	-	-	13	14	14	15	-	-	-	56
City Facilities/Parks - Parks	Community Gardens	-	-	104	-	-	-	-	-	-	-	-	104
City Facilities/Parks - Parks	Annual Parks Parking Lot Program	175	-	-	-	-	-	-	-	-	-	-	-
Combined Services	New Outdoor Mechanical Ice Rink	-	-	-	-	-	-	3,742	-	-	-	-	3,742
City Facilities/Parks - Parks	Elgin Park	245	-	-	-	-	-	-	-	-	-	-	-
City Facilities/Parks - Parks	Thurlow Park	37	-	-	-	-	-	-	-	-	-	-	-
City Facilities/Parks - Parks	Riverstone Park	185	-	-	-	-	-	-	-	-	-	-	-
City Facilities/Parks - Parks	Victoria Harbour	115	-	-	-	-	-	-	-	-	-	-	-
City Facilities/Parks - Facilities	Christmas Display	-	40	-	-	-	-	-	-	-	-	-	40
City Facilities/Parks - Facilities	QSWC - CN Tribute Monument (additonal funds)	18	-	-	-	-	-	-	-	-	-	-	-
Total City Facilities/Parks		1,775	840	1,819	5,227	2,433	3,382	3,941	15	-	-	-	17,657
Fleet - Building Services	Light & medium duty vehicles	700	-	-	-	-	-	-	-	-	-	-	-
Fleet - Transportation Services	Light & medium duty vehicles	160	80	-	-	-	-	-	-	-	-	-	80
Fleet - Transportation Services	Equipment	20	-	-	-	-	-	-	-	-	-	-	-
Fleet - Parks	Equipment	125	41	-	-	-	-	-	-	-	-	-	41
Fleet - Parks	Light & medium duty vehicles	75	-	-	-	-	-	-	-	-	-	-	-
Equipment - Clerks	Light & medium duty vehicles	11	-	-	-	-	-	-	-	-	-	-	-
Total Fleet		1,091	121	-	-	-	-	-	-	-	-	-	121
Information Technology - New Equipment/Software	Human Resource Information System (HRIS)	350	-	-	-	-	-	-	-	-	-	-	-
Information Technology - New Equipment/Software	Asset Management Software - Enhancement	500	-	-	-	-	-	-	-	-	-	-	-
Information Technology - New Equipment/Software	ERP Replacement - Financial System Software	-	-	-	-	1,000	-	-	-	-	-	-	1,000
Information Technology - New Equipment/Software	Future Harbours Management System	-	-	100	-	-	-	-	-	-	-	-	100
Information Technology - New Equipment/Software	Museum solution refresh	-	-	100	-	-	-	-	-	-	-	-	100
Information Technology - New Equipment/Software	Bluebeam Expansion - Engineering	-	-	-	100	-	-	-	-	-	-	-	100
Information Technology - New Equipment/Software	Artificial Intelligence Software Enhancements/Upgrades	-	-	-	-	300	-	-	-	-	-	-	300
Information Technology - New Equipment/Software	Corporate CRM Solution	-	-	-	100	-	-	-	-	-	-	-	100
Information Technology - New Equipment/Software	Staff Emergency Notification System	-	-	-	-	-	-	-	-	50	-	-	50
Information Technology - New Equipment/Software	Computer Authentication Controller	-	20	-	-	-	-	-	-	-	-	-	20
Information Technology - New Equipment/Software	Microsoft Teams Telephony	-	50	-	-	-	-	-	-	-	-	-	50
Total Information Technology		850	70	200	200	1,300	-	-	-	50	-	-	1,820
Total Police		-	682	43	46	165	79	155	48	138	217	96	1,668
Grand Total - New Acquisitions		11,226	11,358	75,123	9,564	7,918	13,880	44,607	101,785	4,924	38,208	43,831	351,197
Grand Total - 10 Year Capital Plan		53,687	55,464	123,525	94,271	95,830	99,693	112,855	184,138	85,136	105,003	113,764	1,069,678

10-Year Capital Plan

Asset Management Plan 2025 - Annual Capital Needs vs 10 Year Capital

	Forecast										TOTAL
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	
Total Asset Management Plan 2025 - Annual Capital Needs											
Annual Growth & Upgrade	40,205,000	41,711,000	43,275,000	44,897,000	46,581,000	48,329,000	50,140,000	52,021,000	53,972,000	55,995,000	477,126,000
Annual Renewal	47,674,000	49,461,000	51,316,000	53,240,000	55,236,000	57,308,000	59,456,000	61,687,000	63,999,000	66,400,000	565,777,000
Total Asset Management Plan	87,879,000	91,172,000	94,591,000	98,137,000	101,817,000	105,637,000	109,596,000	113,708,000	117,971,000	122,395,000	1,042,903,000
Annual Growth & Upgrade	11,357,500	75,123,415	9,563,679	7,917,955	13,879,622	44,606,633	101,785,223	4,924,154	38,208,041	43,830,542	351,196,765
Annual Renewal	44,106,400	48,401,439	84,707,516	87,911,906	85,813,197	68,248,003	82,352,334	80,212,176	66,795,077	69,933,285	718,481,334
Total 10 year Capital - All Areas	55,463,900	123,524,855	94,271,195	95,829,862	99,692,819	112,854,636	184,137,557	85,136,330	105,003,118	113,763,827	1,069,678,099
Annual Growth & Upgrade	(28,847,500)	33,412,415	(33,711,321)	(36,979,045)	(32,701,378)	(3,722,367)	51,645,223	(47,096,846)	(15,763,959)	(12,164,458)	(125,929,235)
Annual Renewal	(3,567,600)	(1,059,561)	33,391,516	34,671,906	30,577,197	10,940,003	22,896,334	18,525,176	2,796,077	3,533,285	152,704,334
Difference - Over Spend (Under spend)	(32,415,100)	32,352,855	(319,805)	(2,307,138)	(2,124,181)	7,217,636	74,541,557	(28,571,670)	(12,967,882)	(8,631,173)	26,775,099

Tax Funded											
Annual Growth & Upgrade	22,784,000	23,638,000	24,524,000	25,444,000	26,398,000	27,388,000	28,415,000	29,481,000	30,586,000	31,733,000	270,391,000
Annual Renewal	32,163,000	33,369,000	34,620,000	35,918,000	37,265,000	38,663,000	40,112,000	41,617,000	43,177,000	44,796,000	381,700,000
Total Asset Management Plan - Tax Funded	54,947,000	57,007,000	59,144,000	61,362,000	63,663,000	66,051,000	68,527,000	71,098,000	73,763,000	76,529,000	652,091,000
Annual Growth & Upgrade	10,100,000	46,259,040	7,841,429	7,359,570	9,080,470	19,844,112	8,293,597	3,358,272	26,663,274	33,732,645	172,532,409
Annual Renewal	26,648,400	27,258,450	61,012,345	63,280,312	56,752,977	43,639,500	53,930,977	55,616,236	44,328,621	59,576,195	492,044,014
Total 10 year Capital - Tax Funded	36,748,400	73,517,490	68,853,775	70,639,882	65,833,447	63,483,612	62,224,575	58,974,508	70,991,895	93,308,839	664,576,423
Annual Growth & Upgrade	(12,684,000)	22,621,040	(16,682,571)	(18,084,430)	(17,317,530)	(7,543,888)	(20,121,403)	(26,122,728)	(3,922,726)	1,999,645	(97,858,591)
Annual Renewal	(5,514,600)	(6,110,550)	26,392,345	27,362,312	19,487,977	4,976,500	13,818,977	13,999,236	1,151,621	14,780,195	110,344,014
Difference - Over Spend (Under spend) - Tax Funded	(18,198,600)	16,510,490	9,709,775	9,277,882	2,170,447	(2,567,388)	(6,302,425)	(12,123,492)	(2,771,105)	16,779,839	12,485,423

Water											
Annual Growth & Upgrade	2,148,000	2,228,000	2,312,000	2,398,000	2,488,000	2,582,000	2,678,000	2,779,000	2,883,000	2,991,000	25,487,000
Annual Renewal	7,460,000	7,739,000	8,030,000	8,331,000	8,643,000	8,967,000	9,303,000	9,652,000	10,014,000	10,390,000	88,529,000
Total Asset Management Plan - Water	9,608,000	9,967,000	10,342,000	10,729,000	11,131,000	11,549,000	11,981,000	12,431,000	12,897,000	13,381,000	114,016,000
Annual Growth & Upgrade	573,000	14,598,750	1,668,430	558,386	2,172,470	19,534,122	3,117,946	226,441	5,202,074	5,048,949	52,700,567
Annual Renewal	9,926,800	10,516,118	9,721,885	9,955,210	14,252,598	6,283,765	11,083,465	13,779,005	14,766,952	4,961,052	105,246,850
Total 10 year Capital - Water	10,499,800	25,114,868	11,390,315	10,513,596	16,425,068	25,817,887	14,201,411	14,005,446	19,969,026	10,010,000	157,947,417
Annual Growth & Upgrade	(1,575,000)	12,370,750	(643,570)	(1,839,614)	(315,530)	16,952,122	439,946	(2,552,559)	2,319,074	2,057,949	27,213,567
Annual Renewal	2,466,800	2,777,118	1,691,885	1,624,210	5,609,598	(2,683,235)	1,780,465	4,127,005	4,752,952	(5,428,948)	16,717,850
Difference - Over Spend (Under spend) - Water	891,800	15,147,868	1,048,315	(215,404)	5,294,068	14,268,887	2,220,411	1,574,446	7,072,026	(3,371,000)	43,931,417

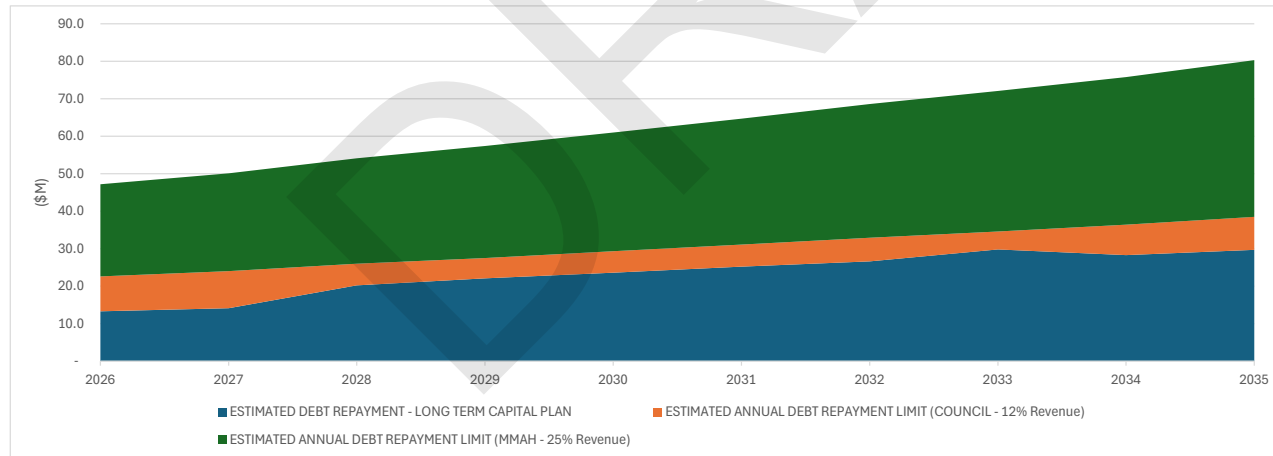
Wastewater											
Annual Growth & Upgrade	15,231,000	15,802,000	16,394,000	17,009,000	17,647,000	18,309,000	18,995,000	19,707,000	20,447,000	21,213,000	180,754,000
Annual Renewal	7,937,000	8,235,000	8,543,000	8,864,000	9,196,000	9,541,000	9,899,000	10,270,000	10,655,000	11,055,000	94,195,000
Total Asset Management Plan - Wastewater	23,168,000	24,037,000	24,937,000	25,873,000	26,843,000	27,850,000	28,894,000	29,977,000	31,102,000	32,268,000	274,949,000
Annual Growth & Upgrade	604,500	14,265,625	53,820	-	2,626,683	5,228,399	90,373,679	1,339,441	6,342,692	5,048,949	125,883,789
Annual Renewal	7,531,200	10,574,997	13,919,465	14,580,023	14,630,862	18,143,630	17,100,972	10,460,096	7,565,187	5,269,628	119,776,060
Total 10 year Capital - Wastewater	8,135,700	24,840,622	13,973,285	14,580,023	17,257,545	23,372,029	107,474,652	11,799,537	13,907,879	10,318,577	245,659,849
Annual Growth & Upgrade	(14,626,500)	(1,536,375)	(16,340,180)	(17,009,000)	(15,020,317)	(13,080,601)	71,378,679	(18,367,559)	(14,104,308)	(16,164,051)	(54,870,211)
Annual Renewal	(405,800)	2,339,997	5,376,465	5,716,023	5,434,862	8,602,630	7,201,972	190,096	(3,089,813)	(5,785,372)	25,581,060
Difference - Over Spend (Under spend) - Wastewater	(15,032,300)	803,622	(10,963,715)	(11,292,977)	(9,585,455)	(4,477,971)	78,580,652	(18,177,463)	(17,194,121)	(21,949,423)	(29,289,151)

Asset Management Plan 2025 - Annual Capital Needs vs 10 Year Capital

	Forecast										TOTAL
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	
Parking											
Annual Growth & Upgrade	42,000	43,000	45,000	46,000	48,000	50,000	52,000	54,000	56,000	58,000	494,000
Annual Renewal	114,000	118,000	123,000	127,000	132,000	137,000	142,000	148,000	153,000	159,000	1,353,000
Total Asset Management Plan - Parking	156,000	161,000	168,000	173,000	180,000	187,000	194,000	202,000	209,000	217,000	1,847,000
Annual Growth & Upgrade	80,000	-	-	-	-	-	-	-	-	-	80,000
Annual Renewal	-	51,875	53,820	96,361	176,760	181,108	236,919	356,838	134,318	126,410	1,414,410
Total 10 year Capital - Parking	80,000	51,875	53,820	96,361	176,760	181,108	236,919	356,838	134,318	126,410	1,494,410
Annual Growth & Upgrade	38,000	(43,000)	(45,000)	(46,000)	(48,000)	(50,000)	(52,000)	(54,000)	(56,000)	(58,000)	(414,000)
Annual Renewal	(114,000)	(66,125)	(69,180)	(30,639)	44,760	44,108	94,919	208,838	(18,682)	(32,590)	61,410
Difference - Over Spend (Under spend) - Parking	(76,000)	(109,125)	(114,180)	(76,639)	(3,240)	(5,892)	42,919	154,838	(74,682)	(90,590)	(352,590)

10-Year Capital Plan
CORPORATE DEBT ANALYSIS

	Forecast									
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Tax Supported Debt Payments										
Existing Debt Payments	9,982,462	9,910,717	9,838,978	9,838,979	9,838,976	9,838,979	9,709,924	7,878,405	5,798,787	5,798,800
Estimated New Debt - Non-Growth Related (New and Committed)	1,309,073	2,187,787	3,110,790	4,100,305	5,493,442	6,315,533	6,827,285	6,958,250	7,839,615	7,932,961
Estimated New Debt - Growth Related	-	-	2,926,122	3,010,130	3,128,989	3,619,207	4,171,472	4,390,488	4,427,213	5,217,801
Parking Services Debt Payments										
Existing Debt Payments	68,908	68,908	68,908	68,909	68,908	68,908	-	-	-	-
Estimated New Debt Payments	-	-	-	-	-	-	-	-	-	-
Water Services Debt Payments										
Existing Debt Payments	1,045,258	1,045,258	1,045,259	1,045,258	1,045,259	1,045,260	1,045,258	895,603	686,081	686,080
Estimated New Debt - Non-Growth Related (New and Committed)	-	13,419	13,419	13,419	13,419	13,419	13,419	13,419	13,419	13,419
Estimated New Debt - Growth Related	-	-	793,816	802,224	803,813	957,958	1,267,324	1,430,253	1,444,322	1,761,664
Wastewater Services Debt Payments										
Existing Debt Payments	556,554	556,553	556,553	556,554	556,554	556,553	556,554	469,754	348,231	348,228
Estimated New Debt - Non-Growth Related (New and Committed)	329,929	340,148	1,010,464	1,845,463	1,845,463	1,845,463	1,845,463	1,845,463	1,845,463	1,845,463
Estimated New Debt - Growth Related	-	-	816,422	820,239	820,239	974,383	1,134,402	5,934,151	5,940,466	6,080,370
Total Debt Payments	13,292,184	14,122,790	20,180,731	22,101,479	23,615,062	25,235,662	26,571,101	29,815,787	28,343,597	29,684,787
Total Revenue (estimate)	188,610,784	200,320,227	216,303,107	229,572,823	243,925,518	258,882,161	274,433,943	288,296,047	303,139,847	321,044,996
Annual Repayment Limit (25% of Revenue)	47,152,696	50,080,057	54,075,777	57,393,206	60,981,379	64,720,540	68,608,486	72,074,012	75,784,962	80,261,249
Annual Repayment Limit (DEBT POLICY - 12%)	22,633,294	24,038,427	25,956,373	27,548,739	29,271,062	31,065,859	32,932,073	34,595,526	36,376,782	38,525,400
Percent of Annual Repayment Limit Used	58.73%	58.75%	77.75%	80.23%	80.68%	81.23%	80.68%	86.18%	77.92%	77.05%
Percent of Total Operating Revenue	7.05%	7.05%	9.33%	9.63%	9.68%	9.75%	9.68%	10.34%	9.35%	9.25%
	13.29	14.12	20.18	22.1	23.62	25.24	26.57	29.82	28.34	29.68
Revenues:										
Taxation	150,114,335	160,360,204	174,048,890	185,725,413	198,440,507	211,596,919	225,045,381	237,004,444	250,058,815	265,562,962
Water	17,807,358	18,236,477	19,444,494	19,897,201	20,337,291	20,880,136	21,663,201	22,179,974	22,513,822	23,386,463
Wastewater	19,787,083	20,776,437	21,815,259	22,906,022	24,051,323	25,253,889	26,516,584	27,842,413	29,234,533	30,696,260
Parking	902,008	947,108	994,464	1,044,187	1,096,396	1,151,216	1,208,777	1,269,216	1,332,677	1,399,310
	-	188,610,784	200,320,227	216,303,107	229,572,823	243,925,518	258,882,161	274,433,943	288,296,047	303,139,847
			6.21%	7.98%	6.13%	6.25%	6.13%	6.01%	5.05%	5.15%
									5.15%	5.91%



	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Tax Supported										
Asset Management										
Asset Management Reserve Fund Balance	34,234,875	46,682,123	32,791,413	21,082,606	16,289,606	35,209,174	44,163,599	65,959,825	94,437,388	150,584,295
Asset Management Reserve Fund Target Balance	109,247,700	113,344,500	117,594,900	122,004,700	126,579,900	131,326,700	136,251,400	141,360,800	146,661,900	152,161,700
% of target	31.34%	41.19%	27.89%	17.28%	12.87%	26.81%	32.41%	46.66%	64.39%	98.96%
Development Charge										
Development Charge Reserve Fund Balance	50,781,462	54,228,742	54,675,935	58,001,877	63,512,525	59,530,951	62,455,006	68,550,034	62,419,080	42,570,414
Development Charge Fund Target Balance	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Casino										
Casino Reserve Fund Balance	5,123,872	5,818,338	6,533,638	7,270,397	8,029,259	8,810,887	9,615,963	10,445,192	11,299,298	12,179,027
Casino Fund Target Balance	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
OCIF										
OCIF Reserve Fund Balance	6,586,070	6,430,267	6,751,780	7,089,369	7,443,838	7,816,030	8,206,831	8,617,173	9,048,031	9,500,433
OCIF Fund Target Balance	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
MAT										
MAT Reserve Fund Balance	1,951,142	2,039,418	2,131,829	2,228,573	2,329,860	2,435,906	2,546,941	2,663,206	2,784,951	2,912,441
MAT Fund Target Balance	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
PGT										
PGT Reserve Fund Balance	2,385,709	3,132,321	3,282,500	2,269,165	1,416,505	1,487,330	1,561,698	1,639,782	1,721,772	3,441,481
PGT Fund Target Balance	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
FGT										
FGT Reserve Fund Balance	1,865,481	2,070,060	2,132,162	2,389,327	2,663,866	2,956,785	3,269,141	3,602,051	3,956,690	4,334,297
FGT Fund Target Balance	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Parking Services										
Parking Reserve Fund Balance	758,485	822,568	894,810	934,261	901,251	872,352	795,193	673,677	788,835	927,334
Parking Fund Target Balance	1,385,400	1,437,300	1,491,200	1,547,100	1,605,200	1,665,400	1,727,800	1,792,600	1,859,800	1,929,600
% of target	54.75%	57.23%	60.01%	60.39%	56.15%	52.38%	46.02%	37.58%	42.41%	48.06%
Water Services										
Water										
Water Reserve Fund Balance	42,915,408	42,898,664	43,693,334	44,265,172	40,421,238	44,663,155	44,081,369	41,872,418	39,863,616	45,420,757
Water Reserve Fund Target Balance	32,632,100	33,855,800	35,125,400	36,442,600	37,809,200	39,227,000	40,698,000	42,224,200	43,807,600	45,450,400
% of target	131.51%	126.71%	124.39%	121.47%	106.91%	113.86%	108.31%	99.17%	91.00%	99.93%
Development Charge										
Development Charge Reserve Fund Balance	42,915,408	42,898,664	43,693,334	44,265,172	40,421,238	44,663,155	44,081,369	41,872,418	39,863,616	45,420,757
Development Charge Fund Target Balance	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Wastewater Services										
Wastewater										
Wastewater Reserve Fund Balance	7,090,260	5,253,773	10,713,776	17,043,686	25,140,954	20,392,766	17,803,861	22,713,796	32,895,107	48,517,937
Wastewater Reserve Fund Target Balance										